

control, and closing. An enterprise-scale IT project (macro-case study) runs through the entire text. Each section presents mini-cases based on the larger case and focuses on new concepts presented in each section. Readers gain practical knowledge of IT project management workflows, at scale, while building technical knowledge and skills required to pass the PMP. Mini-case studies encourage deep retention, prompt rich in-class discussion, and challenge more advanced students and professionals alike. Unique skills covered can be put directly into practice. An appendix presents practice study questions and advice on preparing for and passing the PMP exam. The revised third edition includes expanded coverage of agile system development methodologies, leadership and negotiation skills, and process maturity models.

Based on user feedback, the fifth edition of *An Introduction to Project Management* provides a separate chapter for planning integration and scope management and for planning time and cost management. Additional examples are provided for creating work breakdown structures and schedules. It also includes information on Basecamp, a free web-based project management tool, along with a user guide (replaces AtTask in Appendix B). In addition to updating many references and examples, this edition continues to include several popular features:- Follows the Project Management Institute's PMBOK(r) Guide, Fifth Edition (2013)- Has chapters for each process group and a comprehensive case study to illustrate applying tools and techniques throughout the project life cycle- Includes a Guide for using Microsoft Project 2013 - Provides a free trial of MatchWare's MindView Business software (www.matchware.com/intropm), a tool for creating mind maps, Gantt charts, and other project documents- Uses real-world examples and references, including opening cases and case wrap-ups, examples of what went right, what went wrong, media snapshots, best practices, and video highlights in each chapter- End of chapter materials include chapter summaries, quick quizzes, discussion questions, and exercises, with case studies provided in Appendix C-Comprehensive, secure instructor site available with lecture slides, solution files, test banks, etc.-Free Web site includes over fifty template files, online quizzes and games, data files for Project 2013, links to sites mentioned in the text, and much more Visit the free companion Web site at www.intropm.com.

Drawing on best practices identified at the Software Quality Institute and embodied in bodies of knowledge from the Project Management Institute, the American Society of Quality, IEEE, and the Software Engineering Institute, *Quality Software Project Management* teaches 34 critical skills that allow any manager to minimize costs, risks, and time-to-market. Written by leading practitioners Robert T. Futrell, Donald F. Shafer, and Linda I. Shafer, it addresses the entire project lifecycle, covering process, project, and people. It contains extensive practical resources-including downloadable checklists, templates, and forms.

Information technology (IT) projects are unsuccessful at a rate of 65% to 75% annually, in spite of those undertaking these projects employing the latest technologies and spending significant amount of time and money on training and educating employees. Although, many researches have been conducted on project successes in American companies, there is a lack of research analyzing the impact of various factors on software project success in offshore IT companies. The purpose of the quantitative study undertaken for the purpose of this book is to enhance the understanding the impact of various factors on software project success in offshore IT companies.

Now updated for the 2016 PMP exam Learn the latest principles and certification objectives in The PMBOK® Guide, (Fifth Version), in a unique and inspiring way with Head First PMP. This book helps you prepare for the PMP certification exam using a visually rich format designed for the way your brain works. You'll find a full-length sample exam included inside the book. More than just proof of passing a test, a PMP certification means that you have the knowledge to solve most common project problems. But studying for a difficult four-hour exam on project management isn't easy, even for experienced project managers. Drawing on the latest research in neurobiology, cognitive science, and learning theory, Head First PMP offers you a multi-sensory experience that helps the material stick, not a text-heavy approach that puts you to sleep. This book will help you: Learn PMP's underlying concepts to help you understand the PMBOK principles and pass the certification exam with flying colors Get 100% coverage of the latest principles and certification objectives in The PMBOK Guide, Fifth Edition Make use of a thorough and effective preparation guide with hundreds of practice questions and exam strategies Explore the material through puzzles, games, problems, and exercises that make learning easy and entertaining Head First PMP puts project management principles into context to help you understand, remember, and apply them—not just on the exam, but also on the job.

Software Project Management 5e

Project Management.

The importance of computer software to the modern business world is undeniable. Organizations across all industries and geographies are dependent on data processing and electronic communication, and on the software that drives these capabilities. The management of software development projects, just as the management of any other projects, is faced with the need for increased efficiencies, with results expected more quickly, at lower cost, and with higher quality. For decades, the project management approaches contained within A Guide to the Project Management Body of Knowledge (PMBOK® Guide) have formed the foundation for projects across the range of human endeavor. However, some software project managers reported experiencing challenges when seeking to translate the established approaches of the PMBOK® Guide with adaptive approaches such as agile that are more commonly used in software development.

Now for the first time, the Software Extension to PMBOK® Guide Fifth Edition brings these two worlds together. This groundbreaking work was developed jointly by PMI with the IEEE Computer Society, the world's premier organization of computing professionals, and draws upon the wisdom of programmers, IT professionals and working project managers from around the globe. Designed to be used in tandem with the latest edition of the PMBOK® Guide, this comprehensive volume closely follows the PMBOK® Guide's approach to style, structure and naming, while providing readers a balanced view of methods, tools, and techniques for managing software projects across the life cycle continuum from highly predictive life cycles to highly adaptive life cycles. Software Extension To the PMBOK® Guide Fifth Edition provides readers with knowledge and practices that will not only improve their efficiency and effectiveness but that of their management teams and project members as well.

This book teaches how to collect and analyze data about past software projects and how to build credible estimation models using simple statistical techniques. End-of-chapter exercises Over 100 figures illustrating the concepts presented throughout the book Examples incorporated with industry data

Discover exciting behind-the-scenes opportunities and challenges in technology today with Schwalbe's unique INFORMATION TECHNOLOGY PROJECT MANAGEMENT, 7E. This one-of-a-kind book demonstrates the principles distinctive to managing information technology (IT) projects that extend well beyond standard project management requirements. No book offers more up-to-the minute insights and software tools for IT project management success, including updates that reflect the latest PMBOK Guide, 5th edition, the global standard for managing projects and earning certification. The book weaves today's theory with successful practices for an understandable, integrated presentation that focuses on the concepts, tools, and techniques that are most effective today. INFORMATION TECHNOLOGY PROJECT MANAGEMENT is the only book to apply all ten project management knowledge areas to IT projects. You master skills in project integration, scope, time, cost, quality, human resource, communications, risk, procurement, and stakeholder management as well as all five process groups--initiating, planning, executing, monitoring and controlling, and closing. Intriguing examples from familiar companies featured in today's news, a new Agile case, opportunities with MindView software, and a new chapter on project stakeholder management further ensure you are equipped to manage information technology projects with success. Important Notice: Media content referenced within the product description or the product text may not be available in the ebook version.

This text updates Appendix A for Project 2016 versus 213. The other chapters and pagination are the same as the original fifth edition. Based on user feedback, the fifth edition of An Introduction to Project Management provides a separate chapter for planning integration and scope management and for planning time and cost management. Additional examples are provided for creating work breakdown structures and

schedules. It also includes information on Basecamp, a free web-based project management tool, along with a user guide. In addition to updating many references and examples, this edition continues to include several popular features: - Follows the Project Management Institute's PMBOK(r) Guide, Fifth Edition (2013) - Has chapters for each process group and a comprehensive case study to illustrate applying tools and techniques throughout the project life cycle - Includes a Guide for using Microsoft Project - Provides a free trial of MatchWare's MindView Business software (www.matchware.com/intropm), a tool for creating mind maps, Gantt charts, and other project documents - Uses real-world examples and references, including opening cases and case wrap-ups, examples of what went right, what went wrong, media snapshots, best practices, and video highlights in each chapter - End of chapter materials include chapter summaries, quick quizzes, discussion questions, and exercises, with case studies provided in Appendix C -Comprehensive, secure instructor site available with lecture slides, solution files, test banks, etc. -Free Web site includes over fifty template files, online quizzes and games, data files for Microsoft Project, and much more. Visit the free companion Web site at www.intropm.com.

Project Requirements: A Guide to Best Practices gives project managers tools they can assimilate and apply easily to improve project success rates, reduce development costs, reduce rework, and accelerate time to market. Based on experience and best practices, this valuable reference will help you: • Clarify real requirements before you initiate project work • Improve management of project requirements • Save time and effort • Manage to your schedule • Improve the quality of deliverables • Increase customer satisfaction and drive repeat business Project Requirements: A Guide to Best Practices provides project managers with a direct, practical strategy to overcome requirements challenges and manage requirements successfully.

Why do projects fail? The rate of project failure remains high despite the use of project management methodologies, bodies of knowledge and new technologies. Project Management explores the risk and complexity inherent in project management and the potential problems that can arise. Drawing on the author's real life experiences, the book suggests actions and techniques that can be taken to help detect, prevent and resolve problems before they can have a major impact on a project. Focusing on both PMBoK and PRINCE2 methodologies and packed full of real life examples and revision questions, Project Management is an ideal text for undergraduate, postgraduate and MBA students taking a module in project management. It will also be an invaluable resource for practicing project managers.

Software effort estimation is one of the oldest and most important problems in software project management, and thus today there are a large number of models, each with its own unique strengths and weaknesses in general, and even more importantly, in relation to the environment and context in which it is to be applied. Trendowicz and Jeffery present a comprehensive look at the principles of software effort estimation and support software practitioners in systematically selecting and applying the most suitable effort estimation approach. Their book not only presents what approach to take and how to apply and improve it, but also explains why certain approaches should be used in specific project situations. Moreover, it explains popular estimation methods, summarizes estimation best-practices, and provides guidelines for continuously improving estimation capability. Additionally, the book offers invaluable insights into project management in general, discussing issues including project trade-offs, risk assessment, and organizational learning. Overall, the authors deliver an essential reference work for software practitioners responsible for software effort estimation and planning in their daily work and who want to improve their estimation skills. At the same time, for lecturers and students the book can serve as the basis of a course in software processes, software estimation, or project management.

“Robert Wysocki does it again, and again. He has evolved from a project management expert and guru to the preeminent thought leader on

managing complexity in the 21st century! Wysocki's approach is to use an adaptive framework and decision-making tool which includes a robust project management methodology that seamlessly integrates change, and can be applied to all types of projects across industries. This adaptive complex project framework is aligned with the most contemporary principles of innovation, agility, and lean approaches to change, and represents the most advanced thinking in applied complex project management to date." —Kathleen Hass, Project Management and Business Analysis Practice Leader, Consultant, and PMI award-winning author of *Managing Complex Projects: A New Model With* technology continuing to invade the business world and the convergence of complexity, uncertainty, and constant change, a whole new class of projects has emerged for which traditional project management models such as Waterfall are totally insufficient. These are called complex projects. Extreme Project Management models and a variety of Agile Project Management models such as Scrum, Rational Unified Process, Feature-Driven Development, and Dynamic Systems Development Method have emerged, but project failure rates have not been measurably reduced. Effective Complex Project Management offers a proven solution to managing any project that must succeed in the face of organizational complexity and market uncertainty, in the form of an adaptive complex project framework. Developed, refined, and validated through 20+ years of client experiences and feedback from project management thought leaders, this framework and robust methodology has demonstrated a favorable impact on project and program management success rates. Dr. Wysocki demonstrates that for program and project managers to be consistently successful in managing complex projects, they need to include in their project management portfolio of processes an adaptive framework that continuously analyzes and adapts to changing and modifying conditions even to the point of changing project management models mid-project. The author's adaptive complex project framework is currently the only robust tool to offer an orderly approach to do just that. When applied and managed correctly, this intuitive framework that proceeds from ideation to set-up to execution has proven to deliver on the purpose of programs and projects without fail, in the form of desired business value.

The step-by-step guide to becoming a successful project manager. By systematically managing goals and resources, any project, large or small, complicated or straightforward, can be achieved with great profitability. A certified project management professional shares the latest theories, procedures, and software tools available in this fully updated and revised guide including the newest directive from the Project Management Institute. An invaluable guide for any manager, it clearly explains the best way to approach any project, and also gives all the information necessary to those interested in passing the test to become a certified Project Management Professional. ? Includes the most current terms and concepts on the certification test, and the latest software tools from Microsoft, Hewlett-Packard, and Primavera. ? Advice from an expert with useful, real-life anecdotes from the field.

This new edition of *Risk Management: Concepts and Guidance* supplies a look at risk in light of current information, yet remains grounded in the history of risk practice. Taking a holistic approach, it examines risk as a blend of environmental, programmatic, and situational concerns. Supplying comprehensive coverage of risk management tools, practices, and protocols, the book presents powerful techniques that can enhance organizational risk identification, assessment, and management—all within the project and program environments. Updated to reflect the Project Management Institute's *A Guide to the Project Management Body of Knowledge (PMBOK® Guide)*, Fifth Edition, this edition is an ideal resource for those seeking Project Management Professional and Risk Management Professional certification. Emphasizing greater clarity on risk practice, this edition maintains a focus on the ability to apply "planned clairvoyance" to peer into the future. The book begins by analyzing the various systems that can be used to apply risk management. It provides a fundamental introduction to the basics associated with particular techniques, clarifying the essential concepts of risk and how they apply in projects. The second part of the book presents the

specific techniques necessary to successfully implement the systems described in Part I. The text addresses project risk management from the project manager's perspective. It adopts PMI's perspective that risk is both a threat and an opportunity, and it acknowledges that any effective risk management practice must look at the potential positive events that may befall a project, as well as the negatives. Providing coverage of the concepts that many project management texts ignore, such as the risk response matrix and risk models, the book includes appendices filled with additional reference materials and supporting details that simplifying some of the most complex aspects of risk management.

Clements/Gido's best-selling *EFFECTIVE PROJECT MANAGEMENT*, 5th Edition, International Edition presents everything you need to know to work successfully in today's exciting project management environment, from how to organize and manage effective project teams, to planning, scheduling and cost management. Revised chapters now closely align with the PMBOK (Project Management Body of Knowledge) framework to ensure you are mastering today's best management practices. Coverage of the latest business developments and challenges introduce issues, such as project constraints, the project charter, and how projects relate to an organization's strategic plan. You even gain experience working with the latest version of today's most popular project management software -- Microsoft Project 2010 -- using the trial version that comes with each new book.

In all enterprises around the world, the issues, opportunities and challenges of aligning IT more closely with the organization and effectively governing an organizations IT investments, resources, major initiatives and superior uninterrupted service is becoming a major concern of the Board and executive management. An integrated and comprehensive approach to the alignment, planning, execution and governance of IT and its resources has become critical to more effectively align, integrate, invest, measure, deploy, service and sustain the strategic and tactical direction and value proposition of IT in support of organizations. Much has been written and documented about the individual components of IT Governance such as strategic planning, demand management, program and project management, IT service management, strategic sourcing and outsourcing, performance management, metrics, compliance and others. Much less has been written about a comprehensive and integrated approach

How-to guidance for defining and implementing a complex projectperformance environment Sharing his forty-five years of project management experience,best-selling author and industry guru Robert Wysocki presents a straightforward, enlightening, and pragmatic guide to help seniormanagers make the transition to an organization that profits andthrives on complexity. The first book to discuss practical projectmanagement mitigation strategies, Executive's Guide to ProjectManagement presents easy-to-implement infrastructures andprocesses that will ensure the continued success of yourorganization and maximize your investment of every project. Collects in one resource all the relevant information forunderstanding and creating an environment for improved complexproject performance A must-read for every member of your senior managementteam Shows you how to regain responsibility, take action, andskillfully handle complexity to mitigate risk and increase returnon project investments It's time for your senior management team to take back controlof your investments in projects and programs. Executive's Guideto Project Management shows you how to cultivate your part ofthe organization so that it can respond to a changing projectenvironment with

cost and time estimation, and for functional size measurement of distributed software applications · Discusses the core characteristics of a large-scale defense system, and the design of software project management (SPM) as a service · Introduces the 3PR framework, research on crowdsourcing software development, and an innovative approach to modeling large-scale multi-agent software systems · Examines a system architecture for ambient assisted living, and an approach to cloud migration and management assessment · Describes a software error proneness mechanism, a novel Scrum process for use in the defense domain, and an ontology annotation for SPM in distributed environments · Investigates the benefits of agile project management for higher education institutions, and SPM that combines software and data engineering This important text/reference is essential reading for project managers and software engineers involved in developing software for distributed computing environments. Students and researchers interested in SPM technologies and frameworks will also find the work to be an invaluable resource. Prof. Zaigham Mahmood is a Senior Technology Consultant at Debasis Education UK and an Associate Lecturer (Research) at the University of Derby, UK. He also holds positions as Foreign Professor at NUST and IIU in Islamabad, Pakistan, and Professor Extraordinaire at the North West University Potchefstroom, South Africa.

The all-inclusive guide to exceptional project management The Fast Forward MBA in Project Management is the comprehensive guide to real-world project management methods, tools, and techniques. Practical, easy-to-use, and deeply thorough, this book gives you answers you need now. You'll find the cutting-edge ideas and hard-won wisdom of one of the field's leading experts, delivered in short, lively segments that address common management issues. Brief descriptions of important concepts, tips on real-world applications, and compact case studies illustrate the most sought-after skills and the pitfalls you should watch out for. This new fifth edition features new case studies, new information on engaging stakeholders, change management, new guidance on using Agile techniques, and new content that integrates current events and trends in the project management sphere. Project management is a complex role, with seemingly conflicting demands that must be coordinated into a single, overarching, executable strategy — all within certain time, resource, and budget constraints. This book shows you how to get it all together and get it done, with expert guidance every step of the way. Navigate complex management issues effectively Master key concepts and real-world applications Learn from case studies of today's leading experts Keep your project on track, on time, and on budget From finding the right sponsor to clarifying objectives to setting a realistic schedule and budget projection, all across different departments, executive levels, or technical domains, project management incorporates a wide range of competencies. The Fast Forward MBA in Project Management shows you what you need to know, the best way to do it, and what to watch out for along the way.

Perspectives and Techniques for Improving Information Technology Project Management discusses the variety of information systems and how it can improve project management and, likewise, how project management can affect the growth of information systems. Using new frameworks, technologies and methods, this comprehensive collection is useful for professionals, researchers and software developers interested in learning more on this emerging field.

This new edition of the book, is restructured to trace the advancements made and landmarks achieved in software engineering. The text not only incorporates latest and enhanced software engineering techniques and practices, but also shows how these techniques are applied into the practical software assignments. The chapters are incorporated with illustrative examples to add an analytical insight on the subject. The book is logically organised to cover expanded and revised treatment of all software process activities.

KEY FEATURES • Large number of worked-out examples and practice problems • Chapter-end exercises and solutions to selected problems to check students' comprehension on the subject • Solutions manual available for instructors who are confirmed adopters of the text • PowerPoint slides available online at www.phindia.com/rajibmall to provide integrated learning to the students **NEW TO THE FIFTH EDITION** •

Several rewritten sections in almost every chapter to increase readability • New topics on latest developments, such as agile development using SCRUM, MC/DC testing, quality models, etc. • A large number of additional multiple choice questions and review questions in all the chapters help students to understand the important concepts **TARGET AUDIENCE** • BE/B.Tech (CS and IT) • BCA/MCA • M.Sc. (CS) • MBA

Software project management is a crucial element in successful software and IT development, and requires students to develop an understanding of technical methodology and an appreciation of the many human factors that can play a part in software projects. The new fifth edition of Software Project Management has been fully revised and updated to help students to grasp these contrasting skills, and learn about new developments in the discipline. It provides both undergraduate and postgraduate students with a comprehensive introduction to software project management and has enjoyed a loyal following of users since the first edition published.

This book has been crafted for both the project management novice who is ready to confront their first real project, through to the seasoned veteran with several project battle campaigns under their belt. This book is based on many years of "real-world" System Development Life Cycle (SDLC) project management, as well as the Project Management Body Of Knowledge (PMBOK®), the blending of the useful elements from other management practices & principles, and the incorporation of the past experiences & the lessons learnt from the various industrial backgrounds of those persons who graciously contributed to this book's creation. Described within is the practical application of field-tested project management techniques to actual situations and prevailing circumstances where the realities of commercial necessities

have to be given serious consideration. Additionally, this book does cover some topics and ugly truths that are often not acknowledged in academic textbooks on project management. Contains over 100 explanatory diagrams, real example cases, candid comments from project / program managers, and over 100 cartoons to emphasize the key points.

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