

Essential Kanban Condensed

When I was first given the job of managing a small plastics factory back in 1989, I quickly realized that most of the books and teaching on Lean Manufacturing were designed for big companies and were not relevant to my factory. —Tim Mclean The last 25 years has seen Tim lead and assist over 100 small to medium-sized enterprise (SME) manufacturing operations. This experience has now been condensed in to *Grow Your Factory, Grow your Profits: Lean for Small and Medium-Sized Manufacturing Enterprises*, a start-to-finish guide on how to run a successful small and medium-sized manufacturing operation. The book presents case studies, practical examples, illustrations, charts, and pictures from real SME manufacturers to provide straightforward solutions to the issues facing every growing manufacturing business. In the book, Tim McLean explains: How to recruit the right people and design the right organization How to empower those people to take accountability and free yourself up from day to day "fire fighting" How to develop a Lean Plant Layout that will maximize productivity and optimize the use of space How to manage materials in order to slash inventory and shortages How to schedule production in order to cut lead times, cut inventory, and delight customers How to get started on a Lean transformation when you lack the resources of a big company The book details how SMEs differ from large organizations and why the approach to improvement must also be different. Covering the complete life cycle of small and medium-sized manufacturers, the book addresses a different SME manufacturing issue in each chapter. This enables readers to tackle issues at their own pace and in their own order of priority. *Grow Your Factory, Grow Your Profits* is essential reading for owners, managers, and operational leaders in the 90 percent of manufacturing enterprises that are small or medium sized. This volume constitutes the refereed proceedings of the 24th EuroSPI conference, held in Ostrava, Czech Republic, in September 2017. The 56 revised full papers presented were carefully reviewed and selected from 97 submissions. They are organized in topical sections on SPI and VSEs, SPI and process models, SPI and safety, SPI and project management, SPI and implementation, SPI issues, SPI and automotive, selected key notes and workshop papers, GamifySPI, SPI in Industry 4.0, best practices in implementing traceability, good and bad practices in improvement, safety and security, experiences with agile and lean, standards and assessment models, team skills and diversity strategies. An introduction to Lean thinking Lean is a mindset rather than a methodology; it is a way of thinking based on practices, strategies, tools and methods that can be applied to maximise value and minimise waste while ensuring that processes achieve corporate goals. Lean helps organisations in all sectors achieve their objectives by facilitating a long-term culture shift focusing on three fundamental areas: waste, customer value and continuous incremental improvement. A good assurance review will ensure that resources are being applied efficiently and effectively to achieve these objectives. *Product overview Fundamentals of Assurance for Lean Projects* explains the fundamental concepts of Lean and how they can be applied to any project, including software development and organisational change. It explains the jargon and dispels the mystique that surrounds Lean, providing readers with guidance and tips on performing audits or assurance reviews for Lean projects. It also describes how Lean fits with Agile and Kanban, and how it can be combined with Six Sigma to create an efficient, high-quality approach. The book provides strong practical guidance for those tasked with providing assurance for Lean projects. Read this book to learn about the approach and principles of Lean, the governance of Lean projects, and Lean audit and review. Topics covered include: The five main Lean principles and their significance. Tools used for root-cause analysis (the five whys and fishbone analysis). Defining and modelling customer value, and innovative responses to customer needs (the Kano model). Common causes of waste and how to improve flow. Customer pull and Kanban mechanisms to manage the associated flow of processing and information. The pursuit of perfection (Kaikaku and Kaizen) and total quality management (TQM). The application of Lean principles to software development. Practical suggestions for approaches to auditing. As with all books in the Fundamentals Series, *Fundamentals of Assurance for Lean Projects* introduces the subject and includes references for those who would like to further investigate specific areas.

Der Begriff „agil“ erobert seit einigen Jahren ganz unterschiedliche Bereiche – von der Softwareentwicklung über das Unternehmensmanagement bis zur öffentlichen Verwaltung. Für öffentliche Institutionen und deren Verwaltungen sind sie ein Weg, sich neuen Anforderungen und ungewohnten Problemstellungen zu nähern. In dem Buch stellen die Autorinnen und Autoren agile Konzepte und Methoden im Detail vor und zeigen, wie sie in der Verwaltung öffentlicher Institutionen angewendet werden können. Das Buch gliedert sich in drei Teile. Im ersten Teil wird erörtert, was Agilität in Bezug auf öffentliche Institutionen und ihre Verwaltung bedeutet. Aufbauend auf diesen grundsätzlichen Fragen führt der zweite Teil die Leser durch die Vielfalt der Methoden: vom Projektmanagement-Tool Scrum, agile Aufwandsschätzung und Retrospektiven über Teamorganisation mit Personal Kanban bis zur visuellen Methode des Storymapping – um nur einige Beispiele zu nennen. Im dritten Teil werden Fallbeispiele aus verschiedenen Bereichen der öffentlichen Verwaltung im In- und Ausland vorgestellt. Die Best-Practice-Beispiele berichten von der agilen Projektarbeit in der Bibliothek oder von der Organisationsentwicklung mit Scrum in der kirchlichen Verwaltung. Andere beschreiben Erfahrungen aus der Sozial- und Personalverwaltung und wie sich die Pflege oder das Lernen an Schulen und Hochschulen mit agilen Methoden zeitgemäß organisieren lässt. Das Buch richtet sich an Experten und Praktiker auf dem Gebiet der öffentlichen Verwaltung, die einen kompakten Überblick zum Thema suchen und ihre fachliche Expertise erweitern wollen. Darüber hinaus ist es auch als Lehrbuch für Studierende geeignet, die eine Berufstätigkeit in der öffentlichen Verwaltung anstreben.

Modern production concepts can be considered as an essential field of economics nowadays. They help to give valuable insights and thus provide important competitive advantages. There is a broad variety of new approaches to Production Planning and Control (PPC), Just-in-Time (JIT), Flexible Manufacturing Systems (FMS), Flexible

