

Due Diligence In China Beyond The Checklists

This book helps businesses determine what motivations are compelling them to go to China and explores the major driving factors in that decision. In reviewing developments since 2003, the this review evaluates the progress made in developing an effective institutional framework for cross-border M&A in China, takes stock of remaining obstacles, and offers policy options to address them.

Winning in China requires time, commitment, and knowledge. Conducting business as usual is not how to accomplish objectives. Authors Alan Refkin and Scott D. Cray enjoy success conducting business in China because they know that the rules there are different. Now, they open up their playbooks so you can succeed where others fail. This guidebook can help you understand Chinese businesspeople, gain acceptance among Chinese with influence, cultivate and maintain meaningful relationships, and navigate the connections between business and government. Most Chinese businesspeople want to know the type of person they are dealing with. Learn how to convey your business knowledge, character, and outlook on key topics in order to forge valuable connections often over a dinner table or at karaoke rather than in a boardroom. China is unlike any other

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business environment that you'll encounter, but it is filled with opportunities. Arm yourself with the tools you need to negotiate and succeed, and start Doing the China Tango.

This book provides a comprehensive analysis of the content, scope, and function of due diligence across various areas of international law. Looking at current tendencies towards proceduralisation and more proactive risk management, it reveals the promises and limits of due diligence as a concept for enhancing accountability and compliance.

This volume examines lessons learned in reducing the impact of disasters on communities in China, Japan and other countries world-wide. Asia is the most disaster-prone continent. The 2012 data on natural disasters in 28 Asian countries, released by the United Nations Office for Disaster Risk Reduction and the Belgian-based Centre for Research on the Epidemiology of Disasters on December 11th, 2012 showed that, from 1950 to 2011, nine out of ten people affected by disasters globally were in Asia; that of the top five disasters that created the most damage in 2012, three were in China; that China led the list of most disasters in 2012; and, that China was the only "multi-hazard"-prone country. Similarly, the March 2011 Tohoku earthquake was the greatest known earthquake ever to have hit Japan and one of the five strongest ever recorded earthquakes in the

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world since 1900. Subsequently, the Center for Rebuilding Sustainable Communities after Disasters at the University of Massachusetts Boston organized a conference in November 2012 to survey the best practices in post-disaster rebuilding efforts in China and Japan. This edited book consists of selected papers from the proceedings of that event and previously invited contributions from leading scholars in post-disaster rebuilding in China, Japan and Namibia.

Additional written evidence is contained in volume 3, available on the Committee website at www.parliament.uk/bis

Beyond Mobility is about prioritizing the needs and aspirations of people and the creation of great places. This is as important, if not more important, than expediting movement. A stronger focus on accessibility and place creates better communities, environments, and economies. There are many examples of communities across the globe working to create a seamless fit between transit and surrounding land uses, retrofit car-oriented suburbs, reclaim surplus or dangerous roadways for other activities, and revitalize neglected urban spaces like abandoned railways in urban centers. The authors draw on experiences and data from a range of cities and countries around the globe in making the case for moving beyond mobility.

Stories and images of collapsed factories, burned down

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sweatshops, imprisoned migrant workers, child workers and many other violations of internationally recognized labour rights continue to spread across the globe. This highly topical book examines the different instruments which are intended to protect labour rights on a transnational scale, and asks whether they make a difference. With perspectives from law, management, sociology, political science and political economy, the topics discussed include the protection of international labour rights in a globalizing economy, the EU's social dimension in its external trade relations, Asian and US perspectives on labour rights in international trade agreements, the role of (trade) unions in global labour governance and the transformative capacity of private labour governance regimes. Academics and advanced students from different disciplines will benefit from the up-to-date empirical material in this study. Policymakers, NGOs and Unions will find the discussions of the instruments used to protect labour rights of great value to their work.

BRICs and Beyond is an international business executive text written especially for executive and MBA students. It is based on extensive consulting in emerging economies and several years of experience teaching executive MBA courses around the globe. The author has continually faced the problem that the available textbooks for teaching international business focused almost exclusively on examples of Western multinationals for case illustrations. In the process of preparing cases nearer to the emerging market she worked in, the author realized that the often fascinating, frequently insightful and always different approach to business illustrated by these cases should be required reading for MBA students in typical Western environments too. With its wide range of current case illustrations and concise summaries this is a new-generation text that will welcome today's MBA student to the wider world of 21st century international business. ". . . this

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book is needed not only because it looks at business from the BRICs points of view; it also looks at business from the point of view of tomorrow's business leaders and the challenges that they will have to cope with." --Professor Jonathan Gosling, Centre for Leadership Studies, and co-founder, The One-Planet MBA, the University of Exeter, UK "

. . Stephanie Jones advises Western businesses on doing business in emerging economies in a refreshingly straightforward manner, integrating in a novel way her three decades of global, practical experience with the daily barrage of reporting on the BRICs--distilling from these many lessons and principles. . ."--Extracted from the Foreword, by Professor Wim Naudé, Director of Research, Maastricht School of Management

Learn valuable lessons from the newly successful private equity players in China and explore the challenges and opportunities offered in Chinese markets The first book to deal with private equity finance in China, *Private Equity in China: Challenges and Opportunities* provides much-needed guidance on an investment concept that has so far proved elusive in Asia. Focusing on the opportunities that the Chinese finance market offers to private equity firms, the book shows how these firms can strategically position themselves in order to maximize success in this new marketplace. *Private Equity in China* includes in-depth case studies illustrating both successful and failed ventures by private equity firms operating in China, outlining the challenges faced by private equity firms in setting up new funds. It contains a collection of valuable experience and insights about acquiring companies and turning them around essential for any firm currently operating in, or considering entering, the Chinese market. Discusses the challenges faced by private equity firms in China including setting up the initial fund, fund raising, deal sourcing, deal execution, and

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monitoring and exit strategies Provides key insights drawn from keen observations and knowledge of the more mature private equity market in Western countries, analyzing the way forward for the Chinese private equity industry Discusses the role of renminbi-denominated funds in the development of the private equity industry in China Breaking new ground in exploring and explaining the private equity market in China, the book offers incredible new insight into how equity companies can thrive in the Chinese marketplace.

Summary: This book examines how to conduct due diligence on mergers and acquisitions for organisations in China written from a management perspective. Aimed primarily at practitioners within the field of International Human Resource Management, it highlights models that appear straightforward and yet are susceptible to oversights and failings. It examines the roles of human resource practitioners from when a target company is identified for mergers or acquisitions through to assessing its risks. The book incorporates adopting human resource management strategies under differing business conditions, negotiating to secure the deal and integrating the new business unit to the merged or acquired organisation. This title gives a fantastically detailed analysis of due diligence, capturing the nuances of the Chinese way of doing things and how this affects a business environment. About the authors: Dr ChyeKok Ho (lead author) teaches International Human Resource Management at the School of Business, Monash University Sunway Campus in Malaysia. Prior to pursuing a career in academia, he held leadership positions in Human Resource Management with an investment bank, a government-owned conglomerate, and an international media storage manufacturer. Educated both at University of Cambridge, England and University of Melbourne, Australia, Dr Ho is an elected fellow of the Cambridge Commonwealth Society, and a member of the

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Institution of Engineering and Technology, United Kingdom. His research interests are in the areas of organisational learning and knowledge, expertise sharing in Chinese communities, and international Human Resource Management. ChinSeng Koh (co-author) has more than three decades of experience as an HR practitioner across China, Singapore, Indonesia and Thailand. For 10 years he lived in the Peoples' Republic of China and was the Head of Human Resource Management for a global corporation and a Chinese enterprise located in the Chinese cities of Shanghai and Beijing. Mr Koh has in-depth knowledge in the areas of HR Risks Assessment and Due Diligence. He is a highly sought-after speaker, and in addition, Mr Koh has contributed book chapters on the "Implementation of Changes in Chinese Organisations." He holds a bachelor's degree from the University of Singapore and is Chairman of the Beijing-based non-governmental organisation Compassion for Migrant Children. Contents: Overview; Cultivating affective relationships; Introducing HR due diligence; Conducting HR due diligence; Navigating beyond relationships; Managing integration; Conclusion; Appendix: checklist for conducting HR due diligence.

Mergers & Acquisitions and Partnerships in China provides a fast and accessible framework to external growth in China, and is an attempt to accurately describe the main operative conditions and in particular the most common pitfalls for foreign businessmen. The business cases in this book illustrate real business situations, including different outcomes and a thorough analysis of the reasons for success or failure of the case. The authors provide all the necessary tools to better master the negotiation and transaction process, and provide in particular, detailed explanation on the due diligence process and the regulatory framework to help readers successfully lead acquisitions in China. Written by

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well-known experts in finance, law, and management, who all have deep business knowledge of China, the book aims to help practitioners, such as law firms, audit and advisory firms, and entrepreneurs to start or grow their businesses in China through successful partnerships, and acquisitions and mergers by explaining how these aspects are regulated by a complex web of laws, regulatory, and political practices in a context where the state plays a key role in the approval of important transactions. Contents: Introduction (Olivier Coispeau) Preparing for an External Growth Operation in China (Olivier Coispeau and Stéphane Luo) Initial Approach of the External Growth Operation (Olivier Coispeau, Stéphane Luo and Thierry Labarre) Managing Acquisitions Risks (Frank Zheng, Thierry Labarre, Josephine Chow, Steven Yu and Olivier Coispeau) Negotiating Effectively (Olivier Coispeau) Closing the Transaction (Olivier Coispeau and Stéphane Luo) Seven Case Studies of Mergers & Acquisitions and Partnerships in China (Olivier Coispeau) Readership: Advanced corporate finance students; emerging market students, in particular those working on China; corporate finance professionals, lawyers, auditors, and strategy officials; officers in charge of M&A in international companies and responsible for strategy, with a specific interest in the China market. Key Features: Unique comprehensive and multifaceted vision on how to succeed in negotiating partnerships and acquisitions in China Compact and effective book written to deliver the most critical and needed information including related laws from China Five case studies to facilitate an in-depth understanding of key issues in M&A and partnerships in China Keywords: China; Corporate Finance; M&A; Partnerships; Mergers; Acquisitions; External Growth Reviews: "This research is exceptional in many aspects. As the topic itself becomes more relevant than ever, this approach combines a thorough reminder of the key

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principles in any M&A situation with their practical knowledge of the Chinese environment. This work is of direct academic interest while providing the necessary analysis usually provided with time but also a practical 'handbook' for any player on 'any side of the fence' — advisors, companies on the sell-side, potential buyers as well as asset managers and funds." Jean-François Di Meglio President, Asia Centre "This text is a major contribution to understanding the mechanics of executing an M&A in China, which is likely to become the most significant emerging market for many foreign companies. It is a detailed, technically comprehensive analysis of a complex process in a business environment that presents particular challenges to foreign investors. This book guides the business planners through all the challenging steps of this complex business strategy and will prove to be a major resource in avoiding what could turn out to be very costly errors." Professor Seamus Grimes Emeritus Professor Whitaker Institute, National University of Ireland, Galway "This is indeed an unusual book on foreign investment in China. It provides a brand new framework and an in-depth analysis about the failures of M&A conducted by foreign-owned enterprises. The cases associated with the analyses are beyond the traditional ones and some previously unnoticed ones are highlighted. The authors obviously have a keen understanding of the China market and society based on a long and on-the-field experience. In a nutshell, this book is packed with interesting findings; it will bring a lot to those wishing to do business in China." Dr Wang Duanyong Associate Professor and Director of the Center for China Overseas Studies Shanghai International Studies University "This book provides multifaceted and essential answers to the questions that senior management, and their advisors, willing to design a proper growth strategy in China are facing on the challenge, the complexity and the risk of M&A operations in

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China." Professor Yves Dolais Emeritus Dean of Angers Law & Economics University

Although every country seeks out information on other nations, China is the leading threat when it comes to the theft of intellectual assets, including inventions, patents, and R&D secrets. Trade Secret Theft, Industrial Espionage, and the China Threat provides an overview of economic espionage as practiced by a range of nations from around the world—focusing on the mass scale in which information is being taken for China's growth and development. Supplying a current look at espionage, the book details the specific types of information China has targeted for its collection efforts in the past. It explains what China does to prepare for its massive collection efforts and describes what has been learned about China's efforts during various Congressional hearings, with expert advice and details from both the FBI and other government agencies. This book is the product of hundreds of hours of research, with material, both primary and secondary, reviewed, studied, and gleaned from numerous sources, including White House documentation and various government agencies. Within the text, you will learn the rationale and techniques used to obtain information in the past. You will see a bit of history over centuries where espionage has played a role in the economy of various countries and view some cases that have come to light when individuals were caught. The book supplies an understanding of how the economy of a nation can prosper or suffer, depending on whether that nation is protecting its intellectual property, or whether it is stealing such property for its own use. The text concludes by outlining specific measures that corporations and their employees can practice to protect their information and assets, both at home and abroad.

The UNECE/FAO Forest Products Annual Market Review, 2007-2008 provides general and statistical information on

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forest products markets in 2007 and early 2008 in the UN Economic Commission for Europe region (Europe, North America and Eastern Europe, Caucasus and Central Asia). The Review begins with an overview chapter, followed by a chapter on the policy implications of market developments, then a description of the economic situation and factors affecting forest products markets in the region. Market developments in five standard sectors, based on annual country-supplied statistics, are described for wood raw materials, sawn softwood, sawn hardwood, wood-based panels and paper and paperboard. Regular chapters discuss markets for wood energy, certified forest products, value-added wood products and tropical timber. In each chapter production, trade and consumption are analysed and relevant development on specific markets and policies are included. Activists have exposed startling forms of labor exploitation and environmental degradation in global industries, leading many large retailers and brands to adopt standards for fairness and sustainability. This book is about the idea that transnational corporations can push these standards through their global supply chains, and in effect, pull factories, forests, and farms out of their local contexts and up to global best practices. For many scholars and practitioners, this kind of private regulation and global standard-setting can provide an alternative to regulation by territorially-bound, gridlocked, or incapacitated nation states, potentially improving environments and working conditions around the world and protecting the rights of exploited workers, impoverished farmers, and marginalized communities. But can private, voluntary standards actually create meaningful forms of regulation? Are forests and factories

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around the world actually being made into sustainable ecosystems and decent workplaces? Can global norms remake local orders? This book provides striking new answers by comparing the private regulation of land and labor in democratic and authoritarian settings. Case studies of sustainable forestry and fair labour standards in Indonesia and China show not only how transnational standards are implemented 'on the ground' but also how they are constrained and reconfigured by domestic governance. Combining rich multi-method analyses, a powerful comparative approach, and a new theory of private regulation, *Rules without Rights* reveals the contours and contradictions of transnational governance. *Transformations in Governance* is a major new academic book series from Oxford University Press. It is designed to accommodate the impressive growth of research in comparative politics, international relations, public policy, federalism, environmental and urban studies concerned with the dispersion of authority from central states up to supranational institutions, down to subnational governments, and side-ways to public-private networks. It brings together work that significantly advances our understanding of the organization, causes, and consequences of multilevel and complex governance. The series is selective, containing annually a small number of books of exceptionally high quality by leading and emerging scholars. The series targets mainly single-authored or co-authored work, but it is pluralistic in terms of disciplinary specialization, research design, method, and geographical scope. Case studies as well as comparative studies, historical as well as contemporary

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studies, and studies with a national, regional, or international focus are all central to its aims. Authors use qualitative, quantitative, formal modeling, or mixed methods. A trade mark of the books is that they combine scholarly rigour with readable prose and an attractive production style. The series is edited by Liesbet Hooghe and Gary Marks of the University of North Carolina, Chapel Hill, and Walter Mattli of the University of Oxford. By drawing on the experiences of Danone, Nestlé, Coca-Cola and SABMiller, this book provides an insight into why and how the managing a Chinese Partner can deliver value for a joint venture in China, a goal shared by many but achieved by few.

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Foreign direct investment has contributed significantly in transforming the Chinese economy over the past three decades. China has become one of the most popular destinations for foreign direct investment. For corporations and business executives who desire to participate in the expanding China market, understanding correctly the driving forces and impacts of foreign direct investment in China, as well as the ways to smartly execute investment transactions there has become the fundamental knowledge that they need to grasp. This book is a combination of the author's research and 15-year practical experience in managing investment transactions in China. This book uniquely offers both a theoretical overview of the phenomenon of FDI in China (chapters two to four) as well as the practical steps in executing investment transactions there (chapters five to seven). The author also provides

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illustrative charts and tables, literature summaries, transaction templates based on case studies from his real-life experience on the ground. This is so far the only book on FDI in China which covers both the theoretical perspectives as well as practical advices in investments. This book serves not only as a useful resource for students, teachers and policy makers who are interested in both theoretical and practical aspects of FDI in China, but also a valuable guidebook for business development executives, investment professionals and transaction lawyers who are involved in direct investment deals in China on a daily basis.

Identifies all of the major FCPA risk areas and then offers very thoughtful and practical suggestions for how companies can most effectively address these risks and conduct credible investigations. You'll find information on anti-bribery conventions; board of directors and management responsibilities; transaction issues and considerations; gifts, travel, lodging and entertainment; charitable donations and political contributions; and conducting and defending an FCPA Investigation.

This report provides a summary of the anti-money laundering/combating the financing of terrorism (AML/CFT) measures in place in the People's Republic of China (China)¹ as at the date of the onsite visit (July 9–27, 2018). It analyzes the level of compliance with the Financial Action Task Force (FATF) 40

Recommendations and the level of effectiveness of China's AML/CFT system and provides recommendations on how the system could be strengthened. China has undertaken a number of

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initiatives since 2002 that have contributed positively to its understanding of ML/TF risk, although some important gaps remain. Its framework for domestic AML/CFT cooperation and coordination is well established.

This book explores the role played by international courts and tribunals in the development of global regulatory standards. Focusing on regulatory coherence, due regard for the rights of others, and due diligence in the prevention of harm, the book considers how such standards represent a new relationship between domestic and international law.

Under the United Nations Law of the Sea Convention, States have sovereign rights over the resources of their continental shelf out to 200 nautical miles from the coast. Where the physical shelf extends beyond 200 nautical miles, States may exercise rights over those resources to the outer limits of the continental shelf. More than 80 States may be entitled to claim sovereign rights over their continental shelf where it extends beyond 200 nautical miles from their coast, and the Commission on the Limits of the Continental Shelf is currently examining many of these claims. This book examines the nature of the rights and obligations of coastal States in this area, with a particular focus on the options for regulating activities on the extended continental shelf. Because the extended continental shelf lies below the high seas, the area poses unique legal challenges for coastal States that are different from those faced in respect of the shelf within 200 nautical miles. In addition, the United Nations Convention on the Law of the Sea imposes some specific obligations that coastal States must comply with in respect of the extended continental shelf. The book discusses the development of the concept of the extended continental shelf. It explores a range of issues facing the coastal State in regulating matters such

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as environmental protection, fishing, bioprospecting, exploitation of non-living resources and marine scientific research on the extended continental shelf. The book proposes a framework for navigating the intersection between the high seas and the extended continental shelf and minimising the potential for conflict between flag and coastal States.

This book presents 12 essays that focus on the analysis of the problems prompted by cyber operations (COs). It clarifies and discusses the ethical and regulatory problems raised by the deployment of cyber capabilities by a state's army to inflict disruption or damage to an adversary's targets in or through cyberspace. Written by world-leading philosophers, ethicists, policy-makers, and law and military experts, the essays cover such topics as the conceptual novelty of COs and the ethical problems that this engenders; the applicability of existing conceptual and regulatory frameworks to COs deployed in case of conflicts; the definition of deterrence strategies involving COs; and the analysis of models to foster cooperation in managing cyber crises. Each essay is an invited contribution or a revised version of a paper originally presented at the workshop on Ethics and Policies for Cyber Warfare, organized by the NATO Cooperative Cyber Defence Centre of Excellence in collaboration with the University of Oxford. The volume endorses a multi-disciplinary approach, as such it offers a comprehensive overview of the ethical, legal, and policy problems posed by COs and of the different approaches and methods that can be used to solve them. It will appeal to a wide readership, including ethicists, philosophers, military experts, strategy planners, and law- and policy-makers.

Do you know how banking and money will look like in the new digital age? This book collects the voices of leading scholars, entrepreneurs, policy makers and consultants who, through

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their expertise and keen analytical skills, are best positioned to picture from various angles the ongoing technological revolution in banking and finance. You will learn how lending and borrowing can exist without banks; how new forms of money can compete to better serve different society needs; how new technologies are banking the unbanked communities in the poorest parts of the world, and how ideas and small projects can be financed by the crowds without the need to rely upon banks. You will learn how, in the new digital age, we will interact with new self-organised and autonomous companies that operate without any human involvement, based on a set of programmed and incorruptible rules. You will learn that new business models will emerge thanks to technology-enabled platforms, upon which one can build new forms of non-hierarchical cooperation between strangers. And you will also learn that new forms of risks and threats are emerging that will destabilise our systems and jeopardise the stability of our financial order.

This book addresses the increasing overlap between Corporate Social Responsibility (CSR) and law with a particular focus on company law and corporate governance. What is the impact of CSR on company law and corporate governance and, vice versa? How do these systems impact on CSR? Do they enable, require or prevent the socially responsible conduct of companies, for example, through corporate theory, directors' duties or disclosure laws? What is the role of shareholders and directors in the promotion of CSR? The theme of the book ensures a sharing of ideas and experiences globally and internationally for all jurisdictions to consider core legal and social aspects of CSR.

This book conceptualises the ongoing hydropower expansion in Southwest China as a socio-political and transnational project transcending the construction of dams. Chapters in this volume are organised around three sections spanning

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hydropower and resettlement governance, rural livelihoods, and international relations connected to China's hydropower expansion. Dam projects of various scales are analysed as infrastructure projects that shape peoples' livelihoods, the environment, and China's relations with Southeast Asia, Africa, and Latin America.

This guide takes a detailed look at all aspects of purchasing part or all of a business in China. Written specifically for businesses to understand all the nuances of China M&A, it details the complete regulatory processes involved as well as the differences that arise when handling M&A between private Chinese companies, Chinese State-Owned Enterprises, and Chinese Listed Corporations. It also deals with the acquisition of bankrupt assets and auction procedures. China Briefing's guides are leaders in their field, provide practical and pragmatic legal and tax information for foreign investors in the PRC and are of specific interest to all businessmen, lawyers, accountants, advisors and academics working in this field.

In recent years, more people are calling for an independent, values-based foreign policy – and parties of all political stripes are looking for new ideas to achieve that. Edited by Nina Hall, this book brings together a diverse group of New Zealanders to outline their visions for New Zealand's role in the world. It sparks a conversation about how we can exercise leadership and influence in the international arena.

Due Diligence Handbook provides business directors with a practical and authoritative guidance to minimising financial and legal risks, as well as risks to reputation. The book brings together practical information on relevant legislation, regulations, codes and best practice guidance in one volume. The book provides clear guidance and case studies to help understand the complexity of due diligence issues, and to demonstrate the detailed work that is necessary to ensure

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that the benefits of an acquisition can be realised and that there are no unexpected problems.

Doing Business in China provides over 3,000 pages of extensive and comprehensive analysis on Chinese business and commercial law and practice. This work is the most thorough reference and guide to all major areas of business law and investment in the People's Republic of China, and offers a wide-ranging analysis and commentary on Chinese business laws. For over thirty years Doing Business in China has been one of the premier sources of practical information and analysis on issues affecting foreign investment in China. This multi - volume treatise captures the collective experiences and knowledge of prominent practitioners and business and legal experts with respect to the essential areas of PRC investment and commercial law. Designed for those who are either planning to invest in China or who already have an established presence, Doing Business in China provides a detailed examination of all relevant legislation and practice in China that affects business and investment. It also closely examines key issues and potential pitfalls involved in all areas of business and investment.

A plain-English guide that demystifies the business landscape in China from a due diligence point of view Due diligence is crucial to any business deal, and, thankfully, due diligence research has come a long way over the years. What used to be a cumbersome, time-consuming process has been standardized and systemized with generally accepted auditing frameworks and tools, such as the all-important auditing "checklists." But when it comes to doing due diligence in China, with its opaque regulatory system and byzantine accounting standards, all bets are off. In this book an acknowledged expert in the field takes you beyond the checklists to arm you with China-specific due diligence strategies, tools and techniques that go beyond what is

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typically part of the process. Gives a detailed account of why conventional frameworks used in the west simply don't work in China Provides first-hand accounts based on the author's years of experience as a private equity professional doing deals in China Reviews, in-depth, the unique differences between corporations and businesses in China and those in the West and their implications for the due diligence process Uses numerous case studies to guide the reader through an entire due diligence process for a firm in China

This collection assesses the legal developments which have taken place since the 1980s in China. It discusses China's achievements in building a new legal system and identifies the theoretical and institutional limitations of China's legal reform. Featuring an extensive case-study of foreign investment law, this book considers a wide-ranging set of interconnecting variables in China's changing social context, in order to examine and illustrate the gap between the text and actual practice of the law, especially as it relates to foreign direct investment. It will be of great interest to students and scholars of Chinese Law, Business and Economics, as well as to business investors in China.

This Selected Issues paper focuses on the drivers, implications and outlook for China's shrinking current account surplus. Although cyclical factors helped in 2018, the trend decline has been largely structural, driven by rebalancing, appreciation of the real effective exchange rate toward equilibrium, increase in outbound tourism, and moderation in goods surplus reflecting market saturation and China's faster growth compared with trading partners. Policies should focus on continued rebalancing and opening to ensure excessive surpluses do not return; and to prepare the economy and the financial system to handle more volatile capital flows. From a global perspective, the decline in China's surplus has lowered global imbalances, with different

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impact across countries, with the trade balances of Korea, Germany, Brazil improving vis-à-vis China, while that of Japan, India, and Indonesia deteriorating. Further declines in the current account surplus will reduce excess global imbalances—a positive development for global stability.

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