Bernardin H J 2007 Human Resource Management An

Work in the 21st Century, 5th Edition by Frank J. Landy and Jeffrey M. Conte, ties together themes such as diversity, mental and physical ability, personality, interpersonal skills, emotional intelligence, and evidence-based I-O psychology in a way that explores the rich and intriguing nature of the modern workplace. The 5th edition places an emphasis on the technological and multicultural dynamics of today's workplace. This edition retains the 14-chapter format and the 4-color design, which brings I-O psychology to life, especially with the use of newsworthy color photographs. This text is an unbound, three hole punched version.

Police performance appraisal is one of the most important components of law enforcement management—affecting the quality of the services a department delivers as well as the satisfaction of its employees. Therefore, it is crucial that the performance appraisal process is conducted in an effective and equitable manner. Police Performance Appraisals: A Comparative Perspective employs the comparative case study approach to evaluate systems in police departments in two diverse locales—Ankara, Turkey and Toledo, Ohio. The study seeks to determine whether there are any common trends or obvious similarities that transcend national and cultural boundaries. From this information, best practices can be identified to improve the system of any police organization. The data from the survey raises a host of issues essential to police management. Are traditional or modern appraisal systems more preferable to police personnel? Are field and command officers' perceptions of the performance evaluation instruments in their departments similar or do they differ from those of their subordinates? Asking these and other critical questions, the authors also examine the relationship between the officer's perception of the appraisal system and his or her rank, taking into account level of education, gender, age, and years of service. Employing both qualitative and quantitative methodologies, this study yields important findings and valuable insights for police organizations as to which characteristics an appraisal process should have for the best quality system. Lessons learned from this study should provide guidance to future efforts to design better appraisal systems and may also contribute to heightened focus on nationwide assessments of evaluation practices and standards for police organizations.

'This is an immensely useful and important book. By applying sustainability theory and practice to all areas of business management for firms of all sizes it has the potential to make a significant difference to the long term viability of businesses and the societies in which they operate.' – Juliet Roper, The University of Waikato, New Zealand Recent surveys of international CEOs confirm that companies increasingly see sustainability as critical to their business strategy. The rigorous academic framework for the field of sustainable business required to respond to this need is now emerging. This book presents important new work in the theory of the sustainable firm, in the application of sustainability principles to key management disciplines, in sustainable business in practice, and in the international challenges that are critical to sustainability demands. Sustainable Business will prove invigorating for both undergraduate and graduate students on business, society and sustainability themed courses. Policymakers and practitioners will find the urgent global sustainability issues and sub-disciplines essential.

Valuing People and Technology in the Workplace: A Competitive Advantage Framework introduces a more proactive, strategic approach to bring employees into, and develop them within, an organization. Interpreting and accepting this concept requires managers to think of employees as they would think of technology. Technology, equipment, and systems are strategically aligned within organizations. Integrating the literature from strategic technology management, strategic human resource management, and human resource development and

exploring how this integration can provide competitive advantage to organizations for better implementation of people and technology development initiatives is a potential solution. Valuing People and Technology in the Workplace: A Competitive Advantage Framework provides a comprehensive framework that can be used to develop and design case studies that could measure the identified values that people, technology, and strategy can provide to the organization. This book aims to serve as a guide for managers and leaders as they develop strategies to introduce new people and technology into the workplace.

Revised edition of the authors' Work in the 21st century, 2016.

What is human resource strategy? How are human resources strategies formulated and how can we explain the variance between what is espoused and what is actually implemented? What impact – if any – does human resource strategy have on the organization's "bottom line," and how can this impact be explained? Is there one best HR strategy for all firms, or is the impact of HR strategy on performance contingent on some set of organizational, technological or environmental factors? Human Resource Strategy, 2nd edition, provides an overview of the academic and practitioner responses to these and other questions. Applying an integrative framework, the authors review 30 years' worth of empirical and theoretical research in an attempt to reconcile often-conflicting conceptual models and competing empirical results. Complex theoretical models and scientific findings are presented in an accessible and relevant way, in the context of the strategic decisions that executives are forced to make on a regular basis. This new edition features an updated literature review, coverage of the latest challenges to HR strategy, new mini-cases, discussion questions, additional examples, and an emphasis on the strategic implications of the research, making it an ideal resource for students and practitioners alike.

Thoroughly updated and revised, this Second Edition is the only book currently on the market to present the most important and commonly used methods in human resource management in such detail. The authors clearly outline how organizations can create programs to improve hiring and training, make jobs safer, provide a satisfying work environment, and help employees to work smarter. Throughout, they provide practical tips on how to conduct a job analysis, often offering anecdotes from their own experiences.

While communicating is a vital skill for managers at all organizational levels and in all functional areas, human resource managers are expected to be especially adept communicators, given the important interpersonal component of their roles. Practitioners and scholars alike stand to benefit from incorporating an updated and more nuanced view of communication theory and practice into standard human resource management practices. This book compiles readings by thought leaders in human resource management and communication, exploring the intersection of interests, theories, and perspectives from the two fields to highlight new opportunities for research and practice. In addition to covering the foundations of strategic human resource management, the book: offers a critical review of the research literature on topics including recruitment, selection, performance management, compensation, and development uses a communication perspective to analyze the impact of corporate strategy on human resource systems investigates the key human resource management topic of the relationship between a company's human capital and its effectiveness directly discusses the implications of communication literature for human resource management practice Written at the cross-section of two established and critcally linked fields, this book is a must-have for graduate human resource management and organizational communication students, as well as for high-level human resource management practitioners.

This is the twenty-fifth volume in the most prestigious annual series for the field of industrial and organizational psychology. Continuing the tradition of providing scholarly, up-to-the-minute reviews and updates of theory and research, this volume surveys

developments in such familiar areas as employee selection, team cognition and adaptation, leadership, and diversity management. Newer topics include corporate communications, coaching, and positive organizational behavior. Each chapter offers a comprehensive and critical survey of the topic and is supported by a valuable bibliography.

The practice of public human resource management has evolved significantly in recent years due toincreased outsourcing, privatization, and the diminution of public employee rights. This thoroughly revised and updated edition of the classic reference Handbook of Human Resource Management in Government offers authoritative, state-of-the-art information for public administrators and human resource professionals. The third edition features contributions from noted experts in the field, including Donald E. Klingner, Mary E. Guy, Jonathan P. West, Jeffrey L. Brudney, Montgomery Van Wart, J. J. Steven Ott, Norma M. Riccucci, and many more. Praise for the Handbook of Human Resource Management in Government "This third edition of the Handbook of Human Resource Management in Government is an essential resource for scholars, practitioners, and general readers in need of concise summaries of up-to-date, cutting-edge, public personnel administration research. No other handbook on the market more concisely, more comprehensively, more clearly synthesizes this vast, rapidly changing field that remains so vital to effective government performance." —Richard Stillman, editor-in-chief, Public Administration Review "The Handbook of Human Resource Management in Government comprehensively and seamlessly blends theory and practice. The result is a clear road map that can finally make HR a key player in helping thegovernment meet the unprecedented challenges facing our nation, our states, and our communities." —Bob Lavigna, vice president, Research, Partnership for Public Service, Washington, DC "With each successive edition, Condrey's Handbook of Human Resource Management in Governmentbecomes a more essential tool for graduate students who wish to improve their understanding of this field. Condrey's own expertise has enabled him to take contributions from leading experts in the field and shape them into a reader that is comprehensive, engaging, and authoritative." —Donald E. Klingner, University of Colorado Distinguished Professor, School of Public Affairs, University of Colorado at Colorado Springs; former president, American Society for Public Administration; and fellow, National Academy of Public Administration "For anyone concerned with HRM in government, this updated and expanded volume is 'must reading.'"—Meredith Newman, president, American Society for Public Administration

Human Resource Management, 2e, presents multifaceted, up-to-date and all-inclusive information which will be useful to students and professionals pursuing human resource management (HRM). Going beyond the coverage of a traditional textbook, this book focuses on applied aspects of HRM, which capture the evolving challenges in the field. Application approach is followed to enrich them with as many examples as possible from not only India but from the world over, making the topics more meaningful.

The new edition of Raymond Stone's Human Resource Management is an AHRI endorsed title that has evolved into a modern, relevant and practical resource for first-year HRM students. This concise 14-chapter textbook gives your students the best chance of transitioning successfully into their future profession by giving them relatable professional insights and encouragement to exercise their skills in authentic workplace scenarios. Complementary to your courses, with well written conceptual content,

Stone's 10th Edition will save you research and assessment prep time with a host of case studies that cement learnings and get students thinking critically.

This book integrates a wide range of research topics related to and necessary for the development of proactive, smart, computers in the human interaction loop, including the development of audio-visual perceptual components for such environments; the design, implementation and analysis of novel proactive perceptive services supporting humans; the development of software architectures, ontologies and tools necessary for building such environments and services, as well as approaches for the evaluation of such technologies and services. The book is based on a major European Integrated Project, CHLI (Computers in the Human Interaction Loop), and throws light on the paradigm shift in the area of HCI that rather than humans interactive directly with machines, computers should observe and understand human interaction, and support humans during their work and interaction in an implicit and proactive manner.

The Sixth Edition of Human Resource Management focuses on the enhancement of personal competencies while providing a theoretical and experiential approach to the study of human resource management (HRM). The authors provide the conceptual background and content necessary to understand the relevant issues in HRM, along with individual and group exercises that require the application of chapter content to specific problems designed to develop critical personal competencies. Students "learn by doing" by participating in experiential exercises that require the application of HRM knowledge expected of practicing managers and HR generalists.

One of the "Best Books of 2011" from the Center for Optimal Adult Development Amid fluctuations in today's job markets and economies, the importance of learning across the lifespan has become a point of emphasis for governments and employers throughout the world. The Oxford Handbook of Lifelong Learning is a comprehensive and interdisciplinary examination of the theory and practice of lifelong learning, encompassing perspectives from human resources development, adult learning, psychology, career and vocational learning, management and executive development, cultural anthropology, the humanities, and gerontology. Individual chapters address the most relevant topics on the subject, including: - continuous learning as it relates to technological, economic, and organizational changes - developmental theories and research, models of lifelong learning, and the neurological bases for learning across the lifespan - examples of learning programs, tools, and technologies, with a focus on corporate programs and business education - international perspectives on lifelong learning and learning across cultures - assessment of learning needs and outcomes This comprehensive and forward-thinking handbook is an important resource -- both personal and professional -- for students, scholars, and for practitioners in the fields of training and development, human resource management, continuing education, instructional technology, professional development, and organizational psychology.

This new handbook, with contributions from experts around the world, is the most comprehensive treatise on work design and job analysis practice and research in over 20 years. The handbook, dedicated to Sidney Gael, is the next generation of Gael's successful Job Analysis Handbook for Business, Industry and Government, published by Wiley in 1988. It consists of four parts:

Methods, Systems, Applications and Research/Innovations. Finally, a tightly integrated, user-friendly handbook, of interest to students, practitioners and researchers in the field of Industrial Organizational Psychology and Human Resource Management. Sample Chapter available: Chapter 24, Training Needs Assessment by Eric A. Surface is available for download.

This second edition of the Handbook of Employee Selection has been revised and updated throughout to reflect current thinking on the state of science and practice in employee selection. In this volume, a diverse group of recognized scholars inside and outside the United States balance theory, research, and practice, often taking a global perspective. Divided into eight parts, chapters cover issues associated with measurement, such as validity and reliability, as well as practical concerns around the development of appropriate selection procedures and implementation of selection programs. Several chapters discuss the measurement of various constructs commonly used as predictors, and other chapters confront criterion measures that are used in test validation. Additional sections include chapters that focus on ethical and legal concerns and testing for certain types of jobs (e.g., blue collar jobs). The second edition features a new section on technology and employee selection. The Handbook of Employee Selection, Second Edition provides an indispensable reference for scholars, researchers, graduate students, and professionals in industrial and organizational psychology, human resource management, and related fields.

Discover the challenges, rewards and most recent advancements in the field of human resource development today with Werner's HUMAN RESOURCE DEVELOPMENT, 8E. This powerful edition addresses each aspects of human resource development -- from orientation and skills training to careers, management and organizational development. Updated content integrates more than 1,000 new citations and draws from the latest professional and academic organizations, while expanded coverage prepares you to address international issues, diversity and inclusion. Interesting chapter-opening cases, practical end-of-chapter exercises and meaningful discussions highlight how a variety of organizations today have effectively translated leading human resource development concepts and theories into effective practice. Important Notice: Media content referenced within the product description or the product text may not be available in the ebook version.

Human Resource ManagementMcGraw-Hill/Irwin

The Handbook of Police Psychology represents the contributions of over thirty police psychologists, all experts in their field, on the core subject matters of police psychology. Police psychology is broadly defined as the application of psychological principles and methods to law enforcement. This growing area includes topics such as screening and hiring of police officers; conducting screening for special squads (e.g., SWAT); fitness-for-duty evaluations; investigations, hostage negotiations; training and consultation, and stress counseling, among others. The book examines the beginnings of police psychology and early influences on the profession such as experimental investigations of psychological testing on police attitude and performance. Influential figures in the field of police psychology are discussed, including the nation's first full-time police psychologist who served on the Los Angeles Police Department, and the first full-time police officer to earn a doctorate in psychology while still in uniform with the New York Police Department.

Research in Personnel and Human Resources Management is designed to promote theory and research on important substantive and methodological topics in the field of human resources management.

With interest in the global environment and the management of 'talent' increasing, understanding the issue of global careers is crucial for students and managers alike. This exciting book captures broad research extending to a large set of diverse motivations, experiences, and outcomes of international work in global 'for profit' and 'not for profit' organizations and delivers nuanced insights into the management of international employees for firms and governmental/non-governmental organizations. This text covers global career issues in-depth, working at the intersection of career and international human resource management and using a number of perspectives, such as organizational or individual ones. Chapters include: theories, frameworks and concepts supporting research/data where relevant managerial implications, summaries, learning points, figures and tables. Illustrated with up to the minute case studies from companies such as Pepsi, Imperial Tobacco, Cadbury Schweppes, PricewaterhouseCoopers, Philips, HSBC, Misys, Philip Morris International and Masterfoods, Global Careers is essential reading for all those studying or concerned with career management, human resource management and international business.

Advances in technological innovations, automation, and the latest developments in artificial intelligence (AI) have revolutionized the nature of work and created a demand for a new set of skills to navigate the Fourth Industrial Revolution (Industry 4.0). Therefore, it is necessary to equip displaced workers with a new set of skills that are essential for conversion into technical or other functional areas of business. Human Capital Formation for the Fourth Industrial Revolution is an essential research publication that recognizes the need to revitalize human capital formation for graduate employability in Industry 4.0 and discusses new skills and competencies needed to cope with the challenges present within this industrial revolution. The book seeks to provide a basis for curriculum design in line with the advances in technological innovations, automation, and artificial intelligence to enhance current and future employment. Featuring an array of topics such as curriculum design, emotional intelligence, and healthcare, this book is ideal for human resource managers, development specialists, training officers, teachers, universities, practitioners, academicians, researchers, managers, policymakers, and students.

This Handbook provides evidence-based information to the reader regarding the dynamics of HRM in this important region. The book is developed into three parts – contextual and functional issues such as societal and cultural perspectives, performance management and talent management; country-specific HRM covering the GCC, Levant and North African nations; and emerging themes such as HR issues related to domestic workers, labour localisation, expatriate management, CSR, Wasta, foreign and public sector firms. Covered under 23 chapters, the systematic analysis highlights the main forces determining HRM systems in the region.

Papers presented at the Nirma International Conference on Management, held at Ahmedabad in January 2009.

Performance Appraisals (PA) is a tool which is associated with employee performance evaluation. Researchers tend to disagree on the effectiveness of these systems. Academics claim that PAs improve employees' performance through commitment, motivation and output

increases, whilst providing an optimal basis for a reward system and training needs. Conversely, it is argued that PAs are flawed from inception since they are subjective, biased and unfair. The study critically assesses research on PAs and their effectiveness towards company goals, whilst identifying a set of criteria to test the extent of their effectiveness. The findings reject the notion that PAs are totally flawed and ineffective. The investigation discloses that HR Practitioners experience difficulties in assessing PAs fairness. The author recommends a number of initiatives to improve appraisees' productivity as a direct result of PAs outcome, thus ensuring their effectiveness. Although the study reaffirms the scholars' claim that PAs effectiveness is a very debatable subject, HR Practitioners still consider PAs as vital to manage employee performance throughout the foreseeable future.

Robert Guion's best seller is now available in this new second edition. This noted book offers a comprehensive and practical view of assessment –based personnel decisions not available elsewhere in a single source. This edition more frankly evaluates the current research and practice and presents challenges that will change the basic thinking about staffing systems. This new edition suggests new directions for research and practice, includes emphasis on modern computers and technology useful in assessment, and pays more attention to prediction of individual growth and globalization challenges in the assessment process. The book will be of interest to faculty and students in Industrial Organizational psychology, human resource management and business. IO psychologists in private business and public sector organizations who have responsibilities for staffing and an interest in measurement and statistics will find this book useful.

Human Resource Management Strategic Analysis Text and Cases has been designed to provide the comprehensive knowledge about the subject. The book combines the operational as well as the strategic aspects of HRM. it presents detailed coverage of the principles and concepts of HRM including its strategic aspects. The text provides logical and analytical application of the concepts. The strategic analysis involves integrative approach of HRM with strategic management. Case studies have been given at the end of each chapter to make subject more practical and analytical. Salient Features of the book * Covers all relevant topics of HRM * Integrates operational HRM with strategic management * Inspires managerial actions to successfully deal with the challenges and emerging trends in HRM * Provides holistic view of global HRM * Simple and readers friendly language * Invaluable text For The students of MBA, M.Com., and other post graduate students who are specializing in HRM * Useful guide for HR professionals and executives of corporate section

Organizational psychology is the science of psychology applied to work and organizations. This is the first of two volumes which compiles knowledge in organizational psychology, encapsulates key topics of research and application, and summarizes important research findings. This book provides a comprehensive review of the theory, research, and applications in Industrial and Organizational (I/O) Psychology. Analyzing three primary objectives of I/O psychology: improving the effectiveness of employees and organizations, enhancing employee well-being, and gaining an understanding of human behavior in organizations.

The three volumes in The Encyclopedia of Human Resource Management offer a comprehensive review of the essential issues and most important information available on the topic. Each volume in the encyclopedia contains contributions from some of the most celebrated names in the field of human resource management (HRM) and addresses the myriad challenges faced by today's human resource professionals. Volume 1 puts the focus on the definition of terms and practices that are most relevant to today's human resource management (HRM) professionals. The contributors bring an up-to-date perspective of HRM definitions and practices and for ease of access, the terms are presented in alphabetical order. Each contributor includes the most recent research on a particular topic and summarizes a new and progressive definition of these important terms. The book begins with an enlightening discussion of the evolving practice of talent

management and contains the following topics: Affirmative Action, Assessment, Business Ethics, Campus Recruitment, Career Development, Compensation, Drug Tests, Employee Relations, Flexible Benefits, Glass Ceiling, HR Metrics and Analytics, Mergers and Acquisitions, National Labor Relations Act, Quality Circles, Recruitment and Selection, Self-Directed Work Teams, Social Responsibility, Strategic Human Resource Management, Training Needs Analysis, Work Family Balance, and more. The Encyclopedia of Human Resource Management gives human resource professionals the knowledge, information, and tools needed to implement the best practices in the field.

The latest Wiley Blackwell Handbook of Organizational Psychology uses a psychological perspective, and a uniquely global focus, to review the latest literature and research in the interconnected fields of training, development, and performance appraisal. Maintains a truly global focus on the field with top international contributors exploring research and practice from around the world Offers researchers and professionals essential information for building a talented organization, a critical and challenging task for organizational success in the 21st century Covers a diverse range of topics, including needs analysis, job design, active learning, self-regulation, simulation approaches, 360-degree feedback, and virtual learning environments

Applied Human Resource Management: Strategic Issues and Experiential Exercises gives business students in-depth, hands-on experiential learning applications to help them develop the skills they will need as human resource professionals who deal with people in diverse settings and situations. Providing maximum teaching flexibility, each chapter presents ten different issues that organizations must resolve to manage their human resources effectively. These chapters also offer four distinct types of interactive learning experiences: Strategic Issues in HRM Exercises, Applications, Experiential Exercises, and Creative Exercises. Key Features Offers four Strategic Issues in HRM exercises in each chapter that can be used for class discussions, assigned as homework problems, used as topics for group presentations, or incorporated into tests as essay questions Includes two Applications per chapter, brief projects that require students to apply a human resource management concept to a realistic situation, which are ideal for use as homework assignments, instructor illustrations/demonstrations, or in-class projects Provides two Experiential Exercises in each chapter to provide students with hands-on learning experiences within a realistic context Includes two open-ended Creative Exercises per chapter that ask students or teams to develop unique solutions to realistic problems using what they have learned Provides a list of each chapter's exercises grouped according to The Human Resource Certification Institute's Body of Knowledge in Human Resources Management categories to help instructors plan the exercises they want to use according to the HRM Body of Knowledge Intended Audience This book is an ideal core or supplemental text for graduate-level courses in Human Resource Management, Advanced Human Resource Management, and Personnel Management in departments of business, management, public administration, education, and psychology.

Now in its second edition, Strategic HRM: A Balanced Approach has been updated and revised throughout to examine the latest in theory and practice. Central to its theme is putting HRM in its organizational context and creating a more balanced approach to managing people – 'HR sensitivity'. To illustrate how understanding context is key to successful strategic HRM, this text doesn't offer best-practice solutions but takes a critical perspective HRM builds on economics, psychology, sociology and industrial relations. It's a multilevel approach that includes the individual employee, teams, business units, organizations,

sectors/populations, and countries. Key additions: •New chapter on talent management •New chapter on strategy implementation •New cases studies, including CERN IKEA and Efteling •Major revisions to chapters on achieving the right balance and HR roles. Key Features: •Cases and Discussion Questions provide real-world scenarios and issues to illustrate contemporary HR issues in practice •Stop and Reflect Boxes throughout each chapter designed to encourage students to critically evaluate topics and issues raised and how they can be applied to real-life situations •Personal Development Boxes help students think about how to link theoretical concepts with the development of personal skills appropriate to effective HRM •Experiential Exercises present 'Individual' and 'Team' tasks at the end of each chapter that can be used as in-class exercises encouraging students to learn from direct experiences •Chapter Summaries provide links to learning objectives to help students remember key facts, concepts and issues. They also serve as an excellent study or revision guide •References and Further Reading list the literature referred to and highlight sources to help students to research and read around the topic in more depth. Strategic HRM: A Balanced Approach offers an engaging and comprehensive discussion of the factors that shape Human Resource Management (HRM) in organizations. Paul Boselie is a Professor in Strategic Human Resource Management (SHRM) in the Utrecht University School of Governance at Utrecht University (the Netherlands). His research traverses human resource management (HRM), institutionalism, strategic management and industrial relations.

Enhancing The People Factor: Human Resource Issues and Challenges covers the selected papers presented by various authors comprising of corporate leaders, management practitioners, thinkers, academicians and researchers. It covers a diverse range of topics pertaining to learning organizations, leadership styles, job satisfaction, organizational commitment, employability and human resourced planning. Contemporary areas like Human Resource productivity accounting, Human Resource productivity accounting, Human resource information systems, exit interviews and Internal corporate social responsibility have been presented with a flavour of latest research and empirical treatment of the data. The book shall serve as a rich resource to a wider section of the society and the industry at large on the issues, challenges, innovations and strategies adopted by various corporate to become sustainable organizations.

Demonstrates the connection between psychological theory and application in the field of Industrial / Organizational Psychology. Introduction to Industrial / Organizational Psychology is a student-centered, real-world driven program designed and written with the student in mind, giving examples and illustrations relevant to their world of work. The sixth edition continues to be accessible to students while maintaining a comprehensive coverage of the classical and new topics.With more student-oriented features, instructors will find this the most thoroughly referenced I/O psychology and student accessible text on the market. Learning Goals Upon completing this book, readers will be able to: * Connect psychological theory in the field of industrial/organizational psychology and apply the concepts to their everyday world of work * Be familiar with "classic" theories and research along with the latest developments and innovations in the field * Understand the overview of the world of work.

Focusing on an effectiveness-driven approach to management in the human services, Rino J. Patti's The Handbook of Human

Services Management, Second Edition explores the latest information on practice innovations, theoretical perspectives, and empirical research to provide an essential perspective on what managers do to create and sustain organizations that deliver high quality, effective services to consumers. Offering the most comprehensive coverage of human services management available today, this second edition includes 24 chapters authored by distinguished practitioners and scholars in human services management: 10 that are entirely new and 14 that have been extensively revised. The Handbook is accompanied by an Instructor's Manual.

Fringe benefits focus on maintaining the quality of life for employees and providing a level of protection and financial security for workers and for their family members some common examples are; retirement or pension plans, medical insurance, education reimbursement and time off. Like base pay plans, the major objective for most organizational fringe compensation programs is to attract, retain and motivate qualified, competent employees. Numerous surveys and experiences of HR professionals reveal that the tangible rewards that people receive for working come in the form of pay, incentives and benefits and one key to retention is to have competitive compensation practices. Employers on the other hand would be striving to cut costs so as to post impressive profit at the end of the accounting period. It is clear that there is a research gap in this area of study and that further research needs to be carried out, in order to find out whether fringe benefits really do have any effect on the productivity of employees in the public sector, Kenya. The main purpose of this research project is to find out fringe benefits effects on employee productivity in the public sector, Nairobi County. This study adopted descriptive survey design which is concerned with determining the frequency with which something occurs or the relationship between variables. This study was carried out at the State Department of Water, where the total population is 189. The researcher targeted 30% of the entire population which stands at 58 employees. A simple random sampling of the targeted population was employed. The researcher used questionnaires to collect the data and also consulted secondary sources and literature for comparison. After the collection of the data it was edited to identify inconsistencies and establish uniformity and then compiled to facilitate entry of the responses into the computer. The quantitative data was analyzed using a statistical package for social sciences (SPSS) and excel spreadsheets. Presentation of the quantitative findings was done in form of tables and percentages to enable easy interpretation by the readers accompanied by the requisite explanations and narrations. From the study it was established that security benefits such as meal, transport and house allowances contributed positively to employee productivity, that health of the workforce is inextricably linked to the productivity of the workforce and the health of the nation?s economy, that retirement benefits strongly influenced workers? behavior, giving younger workers a compelling reason to continue working for their employer and encouraging older workers to retire on a timely basis and finally that, recognizing and rewarding employees for a job well done enhances employee productivity. Since all p-values for all variables were found to be less than 0.05 it can be statistically concluded from the study that fringe benefits have a significant influence on employee productivity in the public sector. From the study it can be recommended that; the government should continue providing security benefits to all civil servants, as they positively influence employee productivity and raise overall

performance in the public sector, it should continue providing health protection benefits to its employees since this will help them create a sense of loyalty and encourage their productivity, it should review the current retirement package since a good retirement package will attract and retain employees in the public sector and also improve their productivity and finally that public organizations need to improvise employee recognition programs for jobs well done as this will motivate employees thus enhancing their productivity in the public sector.

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